# Success factors for Indigenous businesses in the forestry sector

Yoan Awashish Soucy Novembre 2023





### Kwei!

- Atikamekw | Opitciwan Community
- Master's degree in biologyoceanography at UL.
- Exploring the Canadian Arctic
- Diversity of interests (science, biology, health, helping people, entrepreneurship)



### Kwei!

- Doctorate in Forestry
- Indigenous forestry
- Opportunity to be in contact with different indigenous communities, including my own
- Research project brings together my fields of interest
- Provide tools to help indigenous businesses succeed in the forestry sector



### Background

- More than 80% of Canada's indigenous communities depend in part on forests.
- Means of subsistence and avenues for economic development.
- 47% of all indigenous children live in poverty, compared to 17.6% of all Canadians (2019).
- Constitutes a social inequality in terms of poverty and a socioeconomic challenge.

### La moitié des enfants autochtones vivent en situation de pauvreté, d'après une étude



47 % de tous les enfants autochtones vivent dans la pauvreté, contrairement à 17,6 % de tous les Canadiens.

### Problematic

- Indigenous forestry?
  - Refers to the growing role of Indigenous in the forestry sector.
  - Businesses in this sector (small size)
  - Play an important role in local development (job creation)
  - Some have become partners with non-native forestry companies (Quebec and Canada).
- Numerous challenges encountered:
  - Access to financing and contracts
  - Operating costs
  - Availability of manpower
  - General economic conditions



- General question:
  - How can we support AEs in the forestry sector?
- Specific questions :
  - What are the challenges and needs of the various players?
  - What are the "best practices"?

### Conceptual framework

 Multi-level model that considers the governance elements of an AE and the different entities (individuals, the company, the network of companies and the sector)

 Conceptual framework integrates knowledge of success factors across 12 themes:

External: Market demand

• Internal: Financial capital

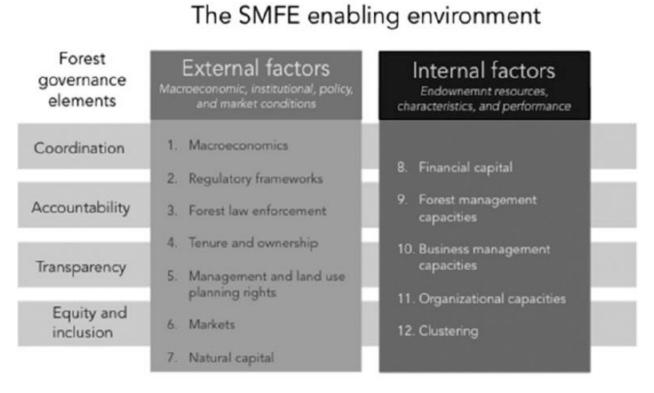


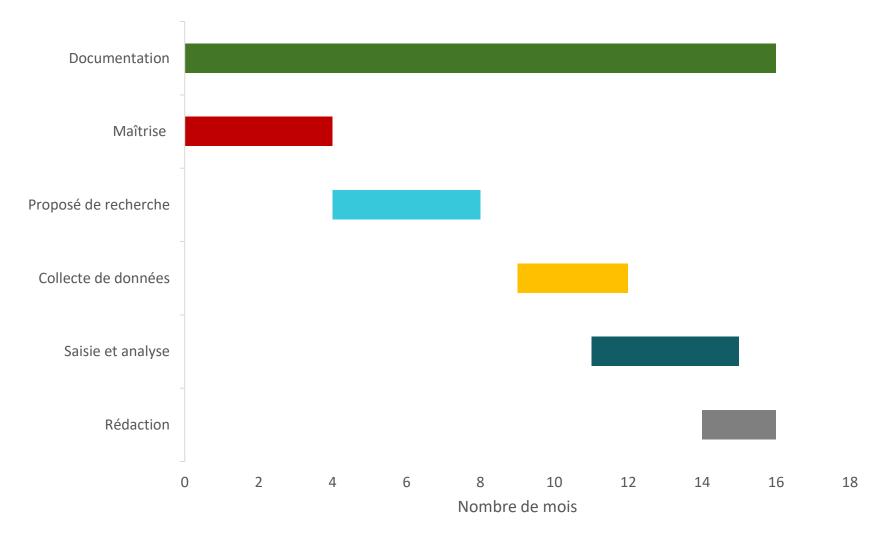
Figure 1. Model for analyzing success factors SMFE (Badini and al. 2018)

## Methodology

- Research strategy:
  - Qualitative and collaborative approach.
- Data collection:
  - Documentation and semi-structured interview as main techniques.
  - Observation during fieldwork as a complementary technique.
- Data analysis

### Calendar





### Anticipated benefits

- For companieIndigenous
  - Gain a better understanding of the conditions that foster the success of AEs in a forestry sector.
  - Communicate the realities and needs of AEs to various stakeholders e.g.: Governments
  - Promote job creation.
- At the social and community level
  - Contribute to poverty reduction in certain Indigenous communities.
  - Responds to social inequality in terms of poverty.

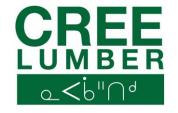
### Remerciements



















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### Remerciements



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### Coordonnées

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### Remerciements



# Maripier

# Tremblay

Full Professor (Professor)
Department Head, Management
Chairholder, Chaire de leadership en enseignement sur le développement de l'esprit d'entreprendre et de l'entrepreneuriat

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